# Matrix Academy Trust (A Company Limited by Guarantee)

Annual Report and Financial Statements

Year ended 31 August 2015

Company Registration Number: 07654219 (England & Wales)

# For the Year Ended 31 August 2015

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#### For the Year Ended 31 August 2015

Members (and Trustees) Mr J Bench Chairman

Mr S Smith

Dame Maureen Brennan Executive Headteacher &

Accounting Officer

Trustees Mr K Hoev

Ms D Park

**Company Secretary** Mr C Berry

Leadership Team Dame Maureen Brennan Executive Headteacher &

Accounting Officer

Mr I Smith (appointed 13 April 2015)

Miss L Clarke Mrs L Drakeley Mr P Kilvert Mr D Lowbridge Miss R Beards Mrs C Harper Mr A Turner

Miss R Osborne (appointed 1 January 2015) Mr I Pratt (appointed 1 January 2015) Mr G Sanghera (until 31 August 2015)

Mrs K Hibbs

Miss L Lloyd

Mrs M Rock (appointed 1 November 2014) Mrs K Brooks (resigned 31 August 2015)

Mr J Mitchell Mr Paul Bowen

Mrs R Wilkinson (resigned 31 May 2015)

Ms H Jones Mr M Howes Mr K Jones Mrs A Heilbronn

Mr T Manners (appointed 1 January 2015)

(resigned 31 August 2015)

Mr I Chamberlain

Mr.J Till

Mr S Evans

Mr S Martin

Mrs T Bishop

Miss S Haddon (appointed 1 April 2015) Mr M Naiken (appointed 1 April 2015) (resigned 31 August 2015)

(appointed 1 April 2015) (appointed 1 April 2015) (appointed 1 April 2015)

Mrs U Stewart-Simpson

(appointed 1 April 2015)

Mrs S Saunders

(appointed 18 June 2015)

Central Support Team: Mr R Doidge Chief Financial Officer Mr C Berry Facilities Manager

Mr R Nicholls Network Manager Mrs L Doidge Personnel Manager

Mrs C Chandler PA to Executive Headteacher

[1]

# For the Year Ended 31 August 2015

Principal and Registered Office Barr Beacon School

Old Hall Lane Aldridge Walsall West Midlands

West Midland: WS9 0RF

Company Registration Number 07654219 (England & Wales)

Independent Auditor Haines Watts Birmingham LLP

Sterling House 71 St Francis Road

Edgbaston Birmingham B16 8SP

Bankers Lloyds Bank

595 Kingstanding Rd

Birmingham B44 9TB

Solicitors Browne Jacobson

Victoria Square House Victoria Square Birmingham B2 4BU

#### Trustees' Report

#### For the Year Ended 31 August 2015

The Trustees of Matrix Academy Trust present their annual report together with their financial statements and auditor's report of the charitable company for the year ended 31 August 2015. The annual report serves the purpose of both a trustees' report, and a directors' report under company law.

Matrix Academy Trust operates 2 secondary academies and an all through academy in the West Midlands. Its academies have a combined pupil capacity of 3987 and had a roll of 3356 in the school census June 2015.

Barr Beacon School 11-18 Etone College 11-18

Bloxwich Academy 3-18 (formerly The Mirus Academy)

#### Structure, Governance and Management

#### Constitution

Matrix Academy Trust is a company limited by guarantee and an exempt charity. The charitable company's memorandum and articles of association are the primary governing documents of the academy trust.

The Charitable Company was incorporated on 1 June 2011 under the name Barr Beacon School Trust. On 1 July 2011, Barr Beacon School converted to academy trust status under the Academies Act 2010 and all the operations, assets and liabilities were transferred to the Charitable Company from Walsall Local Authority.

On 6 December 2013, Barr Beacon School Trust was renamed Matrix Academy Trust and converted into a Multi Academy Trust on 1 February 2014.

On 1 February 2014, Etone College transferred all of its operations, assets and liabilities to Matrix Academy Trust. Etone College had itself converted from a Local Authority School to an Academy Trust on 1 January 2012.

On 1 April 2015, The Mirus Academy (Walsall College Academies Trust) transferred all of its operations, assets and liabilities to Matrix Academy Trust. The Mirus Academy (Walsall College Academies Trust) had itself converted from a Local Authority School to an Academy Trust on 1 January 2012. The Mirus Academy has now changed its name to Bloxwich Academy.

The trustees of Matrix Academy Trust are also the directors of the charitable company for the purposes of company law. The charitable company is known as Matrix Academy Trust (company number 07654219).

Details of the trustees who served during the year are included in the Reference and Administrative Details on Page 1.

#### Members' Liability

Each member of the charitable company undertakes to contribute to the assets of the charitable company in the event of it being wound up while they are a member, or within one year after they cease to be a member, such amount as may be required, not exceeding £10, for the debts and liabilities contracted before they ceased to be a member.

#### Trustees' Report

#### For the Year Ended 31 August 2015

#### Trustees' Indemnity

Subject to the provisions of the Companies Act 2006 every Trustee or other officer or auditor of the Academy Trust shall be indemnified out of the assets of the Academy Trust against any liability incurred by him/her in that capacity in defending any proceedings, whether civil or criminal, in which judgement is given in his favour or in which he is acquitted or in connection with any application in which relief is granted to him/her by the court from liability for negligence, default, breach of duty or breach of trust in relation to the affairs of the Academy Trust.

A Trustee may benefit from any indemnity insurance purchased at the Academy Trust's expense to cover liability of the Trustees which by virtue of any rule of law would otherwise attach to them in respect of any negligence, default or breach of duty which they may be guilty in relation to the Academy Trust: Provided that any such insurance shall not extend to any claim arising from any act or omission which the Trustees knew to be a breach of trust or breach of duty or which was committed by the Trustees in reckless disregard to whether it was a breach of trust or breach of duty or not and provided also that any such insurance shall not extend to the costs of any unsuccessful defence to a criminal prosecution brought against the Trustees in their capacity as Directors of the Academy Trust.

The policy for Trustee Indemnity is held with Zurich Municipal Ltd and the limit of this indemnity is £5,000,000 (5 Million Pounds).

#### Method of Recruiting and Appointment or Election of Trustees

The processes for appointing or electing the various types of Trustee at Matrix Academy Trust are as follows:

The Members shall appoint and may remove up to 5 Trustees.

Parent Trustees – There shall be a minimum of two Parent Trustees unless there are Local Governing Bodies which include at least two Parent Members.

Except for 16 - 19 Academies, Parent Trustees and Parent members of the Local Governing Bodies or Advisory Bodies shall be elected or appointed (in accordance with the terms of reference determined by the Trustees from time to time). The elected or appointed Parent Trustee or Parent members of the Local Governing Bodies or Advisory Bodies must be a parent of a registered pupil at one or more of the Academies (but not one of the 16- 19 Academies) at the time when he/she is elected or appointed.

The number of Parent Trustees and Parent members of the Local Governing Bodies or Advisory Bodies required shall be made up by Parent Trustees and Parent members appointed by the Trustees if the number of parents standing for election is less than the number of vacancies.

The Trustees shall make all necessary arrangements for, and determine all other matters relating to, an election of the Parent Trustee or Parent members of Local Governing Bodies or Advisory Bodies, including any question of whether a person is a parent of a registered pupil at one of the Academies (but not one of the 16 - 19 Academies). Any election of the Parent Trustees or Parent members of Local Governing Bodies or Advisory Bodies which is contested shall be held by secret ballot.

In appointing a Parent Trustee or Parent member of a Local Governing Body or Advisory Body the Trustees shall appoint a person who is the parent of a registered pupil at an Academy (but not one of the 16-19 Academies); or where it is not reasonably practical to do so, a person who is the parent of a child of compulsory school age.

#### Trustees' Report

#### For the Year Ended 31 August 2015

#### Method of Recruiting and Appointment or Election of Trustees (continued)

In the case of 16-19 Academies, Parent Trustees and Parent members of the Local Governing Bodies or Advisory Bodies shall either be elected by parents of registered students at the 16 to 19 Academies, pursuant to Articles 56B to 56C, or be appointed by the Trustees/Advisory Bodies/Local Governing Bodies, pursuant to Article 56D. The elected or appointed Parent Trustees or Parent members of the Local Governing Bodies or Advisory Bodies must be a parent of a student at one of the 16 to 19 Academies at the time when he is either elected or appointed.

The number of Parent Trustees and Parent members of the Local Governing Bodies or Advisory Bodies required shall be made up by Parent Trustees and Parent members appointed by the Trustees/Advisory Bodies/Local Governing Bodies if the number of parents standing for election is less than the number of vacancies.

The Trustees shall make all necessary arrangements for, and determine all other matters relating to, an election of the Parent Trustees or Parent members of Local Governing Bodies or Advisory Bodies, including any question of whether a person is a parent of a registered student at one of the 16-19 Academies. Any election of the Parent Trustees or Parent members of Local Governing Bodies or Advisory Bodies which is contested shall be held by secret ballot.

In appointing a Parent Trustee or Parent member of a Local Governing Body or Advisory Body, the Trustees/Advisory Bodies/Local Governing Bodies shall appoint a person who is the parent of a registered student at one of the 16 to 19 Academies; or where it is not reasonably practical to do so, a person who is the parent of a child above compulsory school age but not above the age of 19.

The Executive Headteacher shall be a Trustee for as long as he/she shall remain in office as such.

Term of Office - The term of office for any Trustee shall be four years, save that this time limit shall not apply to the Executive Headteacher. Subject to remaining eligible to be a particular type of Trustee, any Trustee may be re-appointed or re-elected.

#### Policies and Procedures Adopted for the Induction and Training of Trustees

Following their appointment/election all new Trustees will receive an introduction to their role from the Chairman and Headteacher, this introduction includes a tour of the School site(s), the opportunity to meet other members of the Senior Management Team and support from the Trustees.

The Board of Trustees is committed to providing opportunities for Trustees to undertake and receive suitable training so as to enable them to undertake their role more effectively.

To this end the Board of Trustees maintains an agreement with Walsall MBC - Trustees Support for Trustee access training. This agreement allows for any or all of the members of the Board of Trustees to attend any of the training courses provided by Walsall MBC - Trustees Support.

Trustees with specific roles within the Board of Trustees are encouraged to undertake specific training.

#### Trustees' Report

#### For the Year Ended 31 August 2015

#### **Organisational Structure**

Matrix Academy Trust is a Multi Academy Trust with three independent schools forming that Trust, Barr Beacon School, Etone College and Bloxwich Academy.

The Board of Trustees are responsible for the strategic oversight of the school. Operational management is the responsibility of the Executive Headteacher and staff. At Matrix Academy Trust the majority of roles and responsibilities of the Board of Trustees are dealt with at full Board of Trustees meetings. The Board of Trustees support the Accounting Officer in the performance of their duties. Where appropriate, duties are delegated to Local Governing Bodies, committees and employees of the Trust, although the Board maintains overall control for the activities and performance of the trust. There are a small number of delegating committees – Staff Dismissal, Pupil Discipline, Appeals and Headteacher Appraisal. School policies are developed by the Leadership and Central Support Team incorporating statutory requirements and reflecting strategic direction agreed by the Trustees.

Trustees formally approve and adopt policies and Leadership, together with staff, implement the agreed procedures and protocols.

#### Connected Organisations including Related Party Relationships

Matrix Academy Trust has strong connections with local universities, from whom we receive trainee teachers and there is a strong commitment to the National College of Teaching & Leadership Programmes. The School Direct partnership completed its third year with the University of Worcester with 13 colleagues completing the programme leaving with good or outstanding features. Matrix Academy Trust works in partnership with Hibernia College UK at both Etone College and Barr Beacon School.

Barr Beacon School also provided a total of 125 School Experience Placement Days.

Matrix Academy Trust offered support to a number of schools in the form of visiting Barr Beacon School to view good practice.

Evolve Teaching School Alliance, based at Barr Beacon School has been a designated Teaching School since September 2014, and is a partnership working within and beyond our locality. The Alliance partnership offers a network of Primary and Secondary schools that collaborate effectively to share first hand outstanding training and practice in a variety of different specialisms.

The Chair of Trustees is a National Leader of Governance (NLG). He offers support to other governing bodies and chairs an Interim Executive Board in a Walsall School in special measures.

The Executive Headteacher as a National Leader in Education (NLE) leads on pupil premium reviews together with Barr Beacon School as a National Support School (NSS).

#### Trustees' Report

#### For the Year Ended 31 August 2015

#### Objectives and Activities

#### **Objects and Aims**

The principal object and activity of Matrix Academy Trust is to advance for public benefit the provision of education in the United Kingdom. In doing so it meets the requirements of the Funding Agreement signed by the Secretary of State for Education. It provides a balance and broad curriculum and meets the requirements of the Schools Admissions Code in drawing up its own Admissions Policy. The Trustees confirm that they have had due regard to the Charity Commission's guidance on public benefit.

The main objectives of the Trust for the year ended 31 August 2015 are summarised as follows:-

- · to provide the highest quality education for all its pupils;
- · to provide value for money for the funds expended;
- to ensure that the Trust is suitably staffed;
- · to comply with all statutory and curriculum requirements;
- to develop and maintain links with local industry and the wider community, including working with other educational establishments;
- to conduct the Trust's business in accordance with the highest standards of integrity, probity and openness;
- to provide quality training for trainee teachers to improve the workforce of all schools within the trust and their local communities;

#### Objectives Strategies and Activities

Matrix Academy Trust aims to create a family of schools within the West Midlands, working collaboratively for the common good. Matrix Academy Trust does not intend to discriminate against any schools wishing to join the trust, and will accept, according to inspection regimes, those in outstanding and special measures category; additionally the trust intends to achieve a mixture of sizes and phase schools as partners.

Matrix Academy Trust is aiming for regional regeneration through education, to help raise standards and aspirations of young people in the area. We want to work in collaboration with schools, not to impose. We see Matrix Academy Trust sharing success and best practice, whilst retaining individuality.

Our structured development and improvement process is built on the results the senior leadership team have achieved in education, helping to build a bespoke action plan to address school performance and improve the life chances of pupils.

The training of teachers and improvement of the workforce through our school direct succession plan strategy, professional development, support and commitment to teacher training.

Matrix Academy Trust aim to reduce regional staff shortages, especially in specialist subjects.

#### Trustees' Report

#### For the Year Ended 31 August 2015

#### **Equality & Diversity Policy**

The overall objective of Matrix Academy Trust's Equality and Diversity Policy is to provide a framework for its academies to pursue its equality duties to eliminate unlawful discrimination and harassment; promote equality of opportunity; and promote good relations and positive attitudes between people of diverse backgrounds in all of its activities.

The principles of this policy apply to all members of the extended trust's community - pupils, staff, the Board of Trustees, parents, volunteers and community members. Partners and contractors are also expected to abide by the policy.

We will not tolerate less favourable treatment of anyone on the grounds of gender, race, disability, sexual orientation, age, and religion or belief.

Through our school ethos, curriculum and community links, we will work towards:-

- a common vision;
- a sense of belonging for all;
- similar life opportunities for all;
- strong and positive relationships between different communities.

Equality and Diversity is more than just meeting legal obligations or targets. It's about making a difference to the lives of the communities we serve, treating all people with dignity and respect, and recognising the value of each individual. This means an on-going commitment to ensuring that our services meet the varied and individual needs of pupils in our schools.

#### **Public Benefit**

The Trustees confirm that they have complied with their duty in Section 17 of the Charities Act 2011 to have due regard to public benefit guidance published by the Charity Commission for England & Wales. The Trustees have referred to the Charities Commission's general guidance on public benefit when reviewing the Trust's objectives and aims and in planning future activities for the year. The Trust's academies continue to be at the heart of their community, promoting community cohesion and sharing facilities with the wider community.

#### Trustees' Report

# For the Year Ended 31 August 2015

#### Strategic Report

#### Achievements and Performance

In the year leading up to 31 August 2015 the following was achieved by Matrix Academy Trust:-

- · Literacy is promoted well across the curriculum
- Teachers have good subject knowledge
- Matrix Academy Trust has a shared system for monitoring and evaluating the quality of teaching in the trust
- Staff work collaboratively at all sites to ensure that good practice is shared across all schools in Matrix Academy Trust
- · A Teaching School was opened and is successfully creating strong relationships within its alliance
- Designated as a SCITT

#### Barr Beacon School

- Barr Beacon School was recognised as Outstanding in all four categories by Ofsted in January 2014
- Pupils are making rapid and sustained progress in all subjects
- The progress of disadvantaged pupils is rapidly approaching those of non-disadvantaged
- The presence of governors from Barr Beacon School has greatly enhanced the effectiveness of Etone College and Bloxwich Academy governing bodies

#### Etone College

- Since Etone College joined Matrix Academy Trust the rate of improvement has accelerated impressively
- · Leadership and management of teaching are much improved
- The local governing body is contributing positively to improving the academy
- The strong link with Barr Beacon School through Matrix Academy Trust has helped accelerate improvement

#### Bloxwich Academy

- Bloxwich Academy is placed on a more financially stable footing
- · An improved secondary curriculum offer is now available
- Careers guidance has improved significantly
- Sixth form provision has improved

#### **Key Financial Performance Indicators**

- Maintain a healthy balance
- · Maintain a healthy school roll
- Increase catering revenue
- Increase revenue from community budget
- Increase efficiency of energy usage
- Increase usage of local suppliers
- Increase percentage of waste recycled
- Reduce sickness/absence levels
- Continue to promote professional development of staff
- Continue to maintain a full complement of staff

#### Trustees' Report

### For the Year Ended 31 August 2015

#### Going Concern

After making appropriate enquiries, the Board of Trustees has a reasonable expectation that Matrix Academy Trust has adequate resources to continue in operational existence for the foreseeable future. For this reason it continues to adopt the going concern basis in preparing the financial statements. Further details regarding the adoption of the going concern basis can be found in the Statement of Accounting Policies.

#### Trustees' Report

#### For the Year Ended 31 August 2015

#### **Financial Review**

The combined Restricted General Fund and Unrestricted Fund show net income resources, before the actuarial losses on defined benefit pension schemes of £9,395,089 (2014: £15,702,049). This operating surplus is the result of detailed and tight budgeting and budget control procedures which have been firmly embedded in the trust's daily financial management; this figure also includes the transfer of Bloxwich Academy's assets and liabilities.

The majority of the Trust's income is obtained from the Department for Education (DfE) in the form of recurrent grants. The grants received from the DfE during the year ended 31 August 2015 and the associated expenditure are shown in the statement of financial activities.

Matrix Academy Trust received total income of £25,814,427 (2014: £26,884,230), of which £14,659,984 (2014: £10,176,413) was received from the DfE through the General Annual Grant (GAG). Other income generated totalled £11,154,443 (2014: £16,707,817) and was made through income streams such as, other grant income, hire of facilities, student teacher programmes, catering income, capital income and the transfer of Bloxwich Academy's assets and liabilities.

The Trust was also awarded £680,832 from the Condition Improvement Fund during the year ended 31 August 2015, to which roofs where replaced at both Barr Beacon School and Etone College.

As indicated above Matrix Academy Trust generates income through the hire of facilities and services through its Leisure Centre, for the year ended 31 August 2015 this income totalled £118,444 (2014: £106,607).

In the year ended 31 August 2015 there was a total expenditure of £16,419,338 (2014: £11,182,181) (note 7). Staff salaries accounted for the majority of funds expended, which totalled £9,240,266 (2014: £6,256,974) (note 11).

Matrix Academy Trust's support staff of the schools within the Trust are entitled to membership of their respective Local Government Pension Scheme. The share of the deficit in the West Midlands Pension Fund apportioned to Barr Beacon School has been assessed at £1,247,000 (2014: £1,139,000), Bloxwich Academy's share of the deficit in the West Midlands Pension Fund has been assessed to £2,154,000. And the share of the deficit in the Warwickshire County Council Pension Fund apportioned to Etone College has been assessed at £1,342,000 (2014: £1,312,000).

The updating of and management of the asset register (note 13) shows that we have total fixed assets at cost or valuation of £39,936,063 (2014: £27,631,375), including land and buildings with a value of £36,594,508 (2014: £25,355,588). Depreciation charges for the year total £1,277,831 (2014: £750,882), which is calculated on the straight line depreciation method. Total net book value of assets for the year ended 31 August 2015 is £34,374,433 (2014: £24,997,883).

As defined in the Funding Agreement Articles of Association, no Trustee is employed by or receives any remuneration from the Academy Trust other than the Executive Headteacher. As defined, this clause only allows such a Trustee to receive remuneration or benefit from Matrix Academy Trust in his/her capacity as an employee of the Academy Trust. Please refer to note 10 in the Notes to Financial Statements.

#### Trustees' Report

#### For the Year Ended 31 August 2015

#### Reserves & Investments Policy

The Trustees in conjunction with the main Board of Trustees review the resources of the Trust and recognise the need to have sufficient reserves to protect against reductions in funding. The reserves are held in line with DfE guidelines. The policy aims to carry forward sufficient funds to meet the Trust's long term aims and objectives, ensuring that this does not affect its current operational activities. The amount allocated to reserves is for new buildings and site improvement.

Matrix Academy Trust seeks to maximise returns from its investments, minimise risk and maintain flexibility and access to funds.

Within the year ended 31 August 2015 Matrix Academy Trust received £15,945 interest on investments.

#### Trustees' Report

#### For the Year Ended 31 August 2015

#### Financial and Risk Management Objectives and Policies

Risk is the threat that an event or action will adversely affect the Academy Trusts ability to achieve its objectives and to successfully execute its strategies. As such, risk management is an integral part of good governance and is a process whereby there is shared awareness and understanding within the trust of:

- · the nature and extent of the risks it faces
- the extent and categories of risks regarded as acceptable (the trust should formulate a sound policy on its threshold to risk)
- · the likelihood and potential impacts of the risks materialising
- the ability to reduce the incidence and impact on the organisation of risks that do materialise
- · regular and on-going monitoring and reporting of risk
- an appropriate assessment is made of the cost of operating particular controls relative to the benefit obtained in managing the related risk
- the trust conducts, at least annually, a review of the effectiveness of the system of internal control
  in place

The trusts system of internal control is part of its risk management process and has a key role to play in the management of significant risks to the fulfilment of its objectives. It also contributes to the safeguarding of public funds, the trusts assets and promotion of best value. Internal control facilitates the effectiveness and efficiency of operations, helps to ensure the reliability of internal and external reporting and assists compliance with laws and regulations.

The Trustees have adopted the Risk Registers based around those in the Academy's Handbook.

#### Risk Management

The Trustees have assessed the major risks to which the trust is exposed, in particular those relating to the specific teaching, provision of facilities and other operational areas of the trust and its finances.

The Trustees have implemented a number of systems to assess risks that the trust faces, especially in the operational areas (e.g. in relation to teaching, health and safety, bullying and school visits) and in relation to the control of finance. They have introduced systems, including operational procedures (e.g. vetting of new staff) and internal financial controls in order to eliminate risk.

Where significant financial risk still remains they have ensured they have adequate insurance cover. The academy has an effective system of internal financial controls and this is explained in more detail in the following statement.

#### Trustees' Report

#### For the Year Ended 31 August 2015

#### Statement on the System of Internal Financial Control

As Trustees, we acknowledge we have overall responsibility for ensuring Matrix Academy Trust has an effective and appropriate system of control, financial and otherwise. We are also responsible for keeping proper accounting records, which disclose with reasonable accuracy and at any time the financial position of the academy trust and which enable us to ensure financial statements comply with the Companies Act. We also acknowledge responsibility for safeguarding the assets of the trust and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities and to provide reasonable assurance that:-

- · the trust is operating efficiently and effectively;
- its assets are safeguarded against unauthorised use or disposition;
- the proper records are maintained and financial information used within the trust is reliable;
- the trust complies with relevant laws and regulations.

The trust's system of internal financial control is based on a framework of regular management information and procedures including the segregation of duties and a system of delegation and accountability.

In particular, it includes:-

- comprehensive budgeting and monitoring systems with an annual budget and periodic financial reports which are reviewed and agreed by the Board of Trustees;
- regular reviews by the Board of Trustees which indicate financial performance against the forecasts and of major purchase plans, capital works and expenditure programmes;
- · delegation of authority and segregation of duties
- · identification and management of risks

#### Principal Risks and Uncertainty

The principal risk areas are the protection of pupils, staff and assets as well as maintaining pupil numbers in order to manage the financial risks. Systems and procedures to minimise these are constantly being reviewed and updated.

#### Trustees' Report

#### For the Year Ended 31 August 2015

#### **Plans for Future Periods**

Matrix Academy Trust's plans for the future are to:-

- To raise achievement for all pupils in Key Stage 3, 4 and 5.
- · Continue the drive to have outstanding schools within the Trust.
- · Expand the Multi Academy Trust
- · Develop an outstanding SCITT (School Centred Initial Teacher Training)
- Commence the first part of the Strategic Buildings Masterplan
- Continue to recruit and maintain outstanding teaching and support staff
- · Continue to contribute to school improvement at a local, regional, national and international level
- Continue to work with partners at DfE, EFA, Local Authorities and Regional School Commissioners

#### Funds held as Custodian Trustee on behalf of others

There are no funds held as Custodian Trustee on behalf of others.

#### Auditor

Insofar as the Trustees are aware:-

- · there is no relevant audit information of which the charitable company's auditor is unaware; and
- the trustees have taken all steps that they ought to have taken to make themselves aware of any
  relevant audit information and to establish that the auditor is aware of that information.

Trustees' report incorporating a strategic report, approved by order of the Board of Trustees, as the company directors on  $\frac{1}{2}\sqrt{2}\sqrt{2}$  and signed on the board's behalf by:

Mr Jeremy Bench Chair of Trustees

#### Governance Statement

#### For the Year Ended 31 August 2015

#### Scope of Responsibility

As Trustees, we acknowledge we have overall responsibility for ensuring that Matrix Academy Trust has an effective and appropriate system of control, financial and otherwise. However such a system is designed to manage rather than eliminate the risk of failure to achieve business objectives, and can provide only reasonable and not absolute assurance against material misstatement or loss.

The Board of Trustees has delegated the day-to-day responsibility to the Executive Headteacher, as accounting officer, for ensuring financial controls conform to the requirements of both propriety and good financial management and in accordance with the requirements and responsibilities assigned to it in the funding agreement between Matrix Academy Trust and the Secretary of State for Education. They are also responsible for reporting to the Board of Trustees any material weaknesses or breakdowns in internal control.

#### Governance

The information on governance included here supplements that described in the Trustees' Report and in the Statement of Trustees' Responsibilities. The Board of Trustees has formally met 5 times during the year. Attendance during the year at meetings of the Board of Trustees was as follows:

| Trustee                            | Meetings attended | Out of a possible |  |
|------------------------------------|-------------------|-------------------|--|
| Mr J Bench (Chairman)              | 5                 | 5                 |  |
| Dame Maureen Brennan               | 5                 | 5                 |  |
| (Executive Headteacher and Account | ting Officer)     |                   |  |
| Mr K Hoey                          | 5                 | 5                 |  |
| Ms D Park                          | 4                 | 5                 |  |
| Mr S Smith                         | 5                 | 5                 |  |

During the year ended 31 August 2015 there have been no changes to the composition of the Board of Trustees.

Matrix Academy Trust does not operate a Finance and General Purposes sub-Committee.

#### Governance Statement

#### For the Year Ended 31 August 2015

#### Review of Value for Money

As accounting officer the Executive Headteacher has responsibility for ensuring that the academy trust delivers good value in the use of public resources. The accounting officer understands that value for money refers to the educational and wider societal outcomes achieved in return for the taxpayer resources received.

The accounting officer considers how the trust's use of its resources has provided good value for money during each academic year, and reports to the board of trustees where value for money can be improved, including the use of benchmarking data were available. The accounting officer for the academy trust has delivered improved value for money during the year by:

#### Improving educational results

We have ensured that resources are directed where they are most needed and most effective in meeting educational requirements, for example by;

- · Continuing the drive to raise standards so all academies become outstanding;
- Targeting resources in key target areas such as literacy and numeracy;
- Monitoring the needs of individual pupils and ensuring the support they receive is of the highest quality;
- Ensure every single young person who attends an academy within Matrix Academy Trust has the very best experience and achieves everything they are capable of;
- Closing the gap between the progress of disadvantaged pupils and non-disadvantaged pupils;
- Monitor the performance of staff to ensure that relevant action is taken where weaknesses are identified.

The effectiveness of these strategies can be seen in the sustained performance of pupil achievement.

#### Targeted improvement

Matrix Academy Trust has a robust tracking system for monitoring achievement and is continually looking at how data can inform staff in order for them to support and extend the learning of pupils. We continue to maintain and employ skilled staff to support each school development plan and we involve all our teams in focusing on the pupils learning needs and encourage innovation and creativity to meet those needs.

#### Focus on individual pupils

The trust has managed the differing needs of pupils, such as those requiring one to one support and those requiring more stretch by:

- Year 7 catch up intervention in English and Maths
- More able pupils are challenged requiring additional planning
- Withdrawal from certain subjects in years 7, 8 and 9 to focus on additional literacy and numeracy work
- · Additional support for pupils preparing for controlled assessments
- Success centre continues to work alongside the small proportion of disengaged pupils
- Purchasing equipment and additional resources for individual pupils where necessary
- Collapsed curriculum events to accelerate progress
- · Discrete reading curriculum and support for the least able
- · Educational visits
- Pupil premium is strategically used for intervention strategies to ensure we minimise underperformance.

#### Governance Statement

#### For the Year Ended 31 August 2015

#### **New initiatives**

The Trust replaced the IT servers at Bloxwich Academy to increase speed and allow innovations from new technologies. This was when product support and updates were being withdrawn by the software manufacturer, so new operating system software was sourced for servers, pupil and teacher computers.

#### Financial governance and oversight

The governance structure of Matrix Academy Trust allows for local governance of the individual academies with an oversight from the Board of Trustees, representing all academies, which ensures good, shared practice.

The Board of Trustees received and approves the Annual Accounts and the External Auditors Management Report.

The Local Governing Body approves the budget at each academy and is mindful of the need to balance expenditure against income to ensure the academy remains a 'going concern'.

Each appointed Headteacher will have overall responsibility for the day to day management of their academy budget. The local governing body will monitor and review financial performance.

#### **Better Purchasing**

A register of all services and contracts has been developed and all contracts are appraised and renegotiated in a timely manner to get the best mix of quality and effectiveness for the least cost.

Some services have been terminated with external providers as the expertise is now available in house. Contracts and service level agreements are now known at Bloxwich Academy, all have been appraised with many services being terminated.

The Trust benchmarks financial performance against each of its academies along with other Trusts to demonstrate that the Trust provides good value for money.

Tender exercises are regularly undertaken to ensure that high value contracts are assessed against the marketplace on a regular basis to ensure that long term contracts remain competitive.

The Trust regularly takes opportunities to work collaboratively with others to reduce and share administration and procurement costs.

#### Governance Statement

#### For the Year Ended 31 August 2015

#### Better income generation

The Trust explores every opportunity to generate income through hire of Academy facilities, school to school support, catering, training for graduate teachers and teacher release.

#### Reviewing controls and managing risks

Budget holders, management and governors receive regular budget reports which are scrutinised to ensure the most effective use of resources to meet the objectives of the Trust.

The Trust from time to time moves balances to a high interest account to ensure maximum returns on surplus balances. This is reported to the governing body and best options discussed on a regular basis.

Insurance levels are reviewed annually and used cost-effectively to manage risks.

The trustees review the reserve levels of the Trust annually. This review encompasses the nature of income and expenditure streams, the need to match income with commitments and the nature of reserves.

The trustees have determined that an appropriate level of free reserves should be maintained. The reason for this is to provide sufficient working capital to cover delays between spending and receipt of grants and to provide a cushion to deal with unexpected emergencies such as urgent maintenance, to plan for future capital projects and to make provision for fluctuations in pupil numbers.

The Headteacher at each academy will review expenditure within each capitation budget heading annually and make adjustments based on the effectiveness of strategies introduced in previous years, curriculum offer and any new strategies identified.

#### Lessons learned

What the Trust has done to appraise and learn from its strategies and decisions in order to make the budget go further are

- To use data to target resources and evaluate on an on-going basis to ensure funds are spent to best effect.
- To forensically monitor finances carefully, this enables detailed management reports to be developed for the trustees, local governing bodies and senior staff.
- The Trust has increased its use of specialist services, such as the provision of school Master plans
  detailing future development of the land and buildings based on capacity and curriculum needs to
  inform long term capital spend and aid grant applications.
- Ensure the due diligence check provide an accurate and detailed list of financial, legal and human resources commitments of any future academy joining the Matrix Academy Trust

Governance Statement (continued)

#### For the Year Ended 31 August 2015

#### The Purpose of the System of Internal Control

The system of internal control is designed to manage risk to a reasonable level rather than to eliminate all risk of failure to achieve policies, aims and objectives; it can therefore only provide reasonable and not absolute assurance of effectiveness. The system of internal control is based on an on-going process designed to identify and prioritise the risks to the achievement of academy trust policies, aims and objectives, to evaluate the likelihood of those risks being realised and the impact should they be realised, and to manage them efficiently, effectively and economically. The system of internal control has been in place in Matrix Academy Trust for the year ended 31 August 2015 and up to the date of approval of the annual report and financial statements.

#### Capacity to Handle Risk

The Board of Trustees has reviewed the key risks to which the academy trust is exposed together with the operating, financial and compliance controls that have been implemented to mitigate those risks. The Board of Trustees is of the view that there is a formal on-going process for identifying, evaluating and managing the academy trust's significant risks that has been in place for the year ended 31 August 2015 and up to the date of approval of the annual report and financial statements. This process is regularly reviewed by the Board of Trustees.

#### Governance Statement (continued)

#### For the Year Ended 31 August 2015

#### The Risk and Control Framework

The academy trust's system of internal financial control is based on a framework of regular management information and administrative procedures including the segregation of duties and a system of delegation and accountability. In particular, it includes:

- comprehensive budgeting and monitoring systems with an annual budget and periodic financial reports which are reviewed and agreed by the Board of Trustees;
- regular reviews by the Board of Trustees of reports which indicate financial performance against the forecasts and of major purchase plans, capital works and expenditure programmes;
- · setting targets to measure financial and other performance;
- · clearly defined purchasing (asset purchase or capital investment) guidelines;
- · delegation of authority and segregation of duties;
- · identification and management of risks.

The Board of Trustees has considered the need for a specific internal audit function and has decided not to appoint an internal auditor. However, the Trustees have appointed HCSS Ltd,an external audit company, to perform additional checks. The Responsible Officers (ROs) role includes giving advice on financial matters and performing a range of checks on the academy trust's financial systems. In particular the checks carried out in the current period included:

- · Leadership and Governance
  - Roles and Responsibilities
  - Register of Pecuniary Interests
  - Whistleblowing
- · People Management
  - Self-Evaluation of Financial Competencies
  - New Governors Induction Pack
  - Staff Structure Review
- Policy and Strategy
  - School Development Plan
  - o Budgeting Process
- · Partnership and Resources
  - o Tendering Process
- Processes
  - Reporting
  - o Financial Procedures
  - Financial/Accounting Records and Systems
  - Data Security
  - GAG Income
  - Grant Income
  - Other Income
  - Purchasing
  - Cash Control
  - o Payroll
  - o Assets
  - o Insurance
  - o VAT and other taxations
  - Year End Procedures

On a quarterly basis, the RO reports to the Board of Trustees on the operation of the systems of control and on the discharge of the Board of Trustees' financial responsibilities.

#### Governance Statement (continued)

#### For the Year Ended 31 August 2015

#### Review of Effectiveness

As accounting officer, the Executive Headteacher has responsibility for reviewing the effectiveness of the system of internal control. During the year in question the review has been informed by:

- · the work of the Responsible Officer;
- · the work of the external auditor;
- · the financial management and governance self-assessment process;
- the work of the executive managers within the academy trust who have responsibility for the development and maintenance of the internal control framework.

The accounting officer has been advised of the implications of the result of their review of the system of internal control by the Board of Trustees and a plan to address weakness and ensure continuous improvement of the system is in place.

Approved by order of the members of the Board of Trustees on 1/12/2015.....and signed on its behalf by:

Mr Jeremy Bench Chair of Trustees Dame Maureen Brennan Accounting Officer

#### Statement on Regularity, Propriety and Compliance

#### For the Year Ended 31 August 2015

As accounting officer of Matrix Academy Trust I have considered my responsibility to notify the academy trust Board of Trustees and the Education Funding Agency of material irregularity, impropriety and non-compliance with EFA terms and conditions of funding, under the funding agreement in place between the academy trust and the Secretary of State. As part of my consideration I have had due regard to the requirements of the Academies Financial Handbook.

I confirm that I and the academy trust Board of Trustees are able to identify any material irregular or improper use of funds by the academy trust, or material non-compliance with the terms and conditions of funding under the academy trust's funding agreement and the Academies Financial Handbook.

I confirm that no instances of material irregularity, impropriety or funding non-compliance have been discovered to date. If any instances are identified after the date of this statement, these will be notified to the Board of Trustees and EFA.

Dame Maureen Brennan Accounting Officer

#### Statement of Trustees' Responsibilities

#### For the Year Ended 31 August 2015

The Trustees (who act as governors of Matrix Academy Trust and are also the directors of the charitable company for the purposes of company law) are responsible for preparing the Trustees' Report and the financial statements in accordance with the Annual Accounts Direction published by the Education Funding Agency, United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) and applicable law and regulations.

Company law requires the Trustees to prepare financial statements for each financial year. Under company law the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charitable company and of its incoming resources and application of resources, including its income and expenditure for that period. In preparing these financial statements, the Trustees are required to:

- · select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP 2005
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any
  material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charitable company's transactions and disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The Trustees are responsible for ensuring that in its conduct and operation the charitable company applies financial and other controls, which conform with the requirements both of propriety and of good financial management. They are also responsible for ensuring grants received from the EFA/DfE have been applied for the purposes intended.

The Trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

Approved by order of the members of the Board of Trustees on 11/2/2015 and signed on its behalf by:

Mr Jeremy Bench Chair of Trustees

#### Report of the Independent Auditors to the Members of Matrix Academy Trust

We have audited the financial statements of Matrix Academy Trust for the year ended 31 August 2015 on pages twenty seven to forty seven. The financial reporting framework that has been applied in their preparation is applicable law, United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) and the Accounts Direction 2014 to 2015 issued by the Education Funding Agency (EFA).

This report is made solely to the academy trust's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the academy trust's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the academy trust and the academy trust's members as a body, for our audit work, for this report, or for the opinions we have formed.

#### Respective responsibilities of trustees and auditors

As explained more fully in the Statement of Trustees Responsibilities set out on page nine, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view.

Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

#### Scope of the audit of the financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of: whether the accounting policies are appropriate to the academy trust's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the trustees; and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the Report of the Trustees to identify material inconsistencies with the audited financial statements and to identify any information that is apparently materially incorrect based on, or materially inconsistent with, the knowledge acquired by us in the course of performing the audit. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

#### Opinion on financial statements

In our opinion the financial statements:

- give a true and fair view of the state of the academy trust's affairs as at 31 August 2015 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice;
- have been prepared in accordance with the requirements of the Companies Act 2006; and
- have been prepared in accordance with the Academies Accounts Direction 2014 to 2015 issued by the EFA.

#### Opinion on other matter prescribed by the Companies Act 2006

In our opinion the information given in the Report of the Trustees for the financial year for which the financial statements are prepared is consistent with the financial statements.

#### Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

HENRY BRIGGS (Senior Statutory Auditor)

for and on behalf of Haines Watts Birmingham LLP

Sterling House 71 Francis Road

Edgbaston

Birmingham

B16 8SP

23 December 2015

#### Independent Reporting Accountant's Assurance Report on Regularity to Matrix Academy Trust and the Education Funding Agency

In accordance with the terms of our engagement and further to the requirements of the Education Funding Agency (EFA), as included in the Academies Accounts Direction 2014 to 2015, we have carried out an engagement to obtain limited assurance about whether the expenditure disbursed and income received by Matrix Academy Trust during the period 1 September 2014 to 31 August 2015 have been applied to the purposes identified by Parliament and the financial transactions conform to the authorities which govern them.

This report is made solely to Matrix Academy Trust and the EFA in accordance with the terms of our engagement letter. Our work has been undertaken so that we might state to Matrix Academy Trust and the EFA those matters we are required to state in a report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than Matrix Academy Trust and the EFA, for our work, for this report, or for the conclusion we have formed.

Respective responsibilities of Matrix Academy Trust's accounting officer and the reporting accountant

The accounting officer is responsible, under the requirements of Matrix Academy Trust's funding agreement with the Secretary of State for Education and the Academies Financial Handbook, extant from 1 September 2014, for ensuring that expenditure disbursed and income received is applied for the purposes intended by Parliament and the financial transactions conform to the authorities which govern them.

Our responsibilities for this engagement are established in the United Kingdom by our profession's ethical guidance and are to obtain limited assurance and report in accordance with our engagement letter and the requirements of the Academies Accounts Direction 2014 to 2015. We report to you whether anything has come to our attention in carrying out our work which suggests that in all material respects, expenditure disbursed and income received during the period 1 September 2014 to 31 August 2015 have not been applied to purposes intended by Parliament or that the financial transactions do not conform to the authorities which govern them.

#### Approach

We conducted our engagement in accordance with the Academies Accounts Direction 2014 to 2015 issued by the EFA. We performed a limited assurance engagement as defined in our engagement letter.

The objective of a limited assurance engagement is to perform such procedures as to obtain information and explanations in order to provide us with sufficient appropriate evidence to express a negative conclusion on regularity.

A limited assurance engagement is more limited in scope than a reasonable assurance engagement and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in a reasonable assurance engagement. Accordingly, we do not express a positive opinion.

Our engagement includes examination, on a test basis, of evidence relevant to the regularity and propriety of the academy trust's income and expenditure.

#### Conclusion

In the course of our work, nothing has come to our attention which suggests that in all material respects the expenditure disbursed and income received during the period 1 September 2014 to 31 August 2015 has not been applied to purposes intended by Parliament and the financial transactions do not conform to the authorities which govern them.

Haines Watts Birmingham LLP Sterling House 71 Francis Road Edgbaston Birmingham B16 8SP

23 December 2015

# Statement of Financial Activities for the year ended 31 August 2015

|  |       | Unrestricted fund | Restricted funds | Fixed asset funds | 2015<br>Total funds | 2014<br>Total funds |
|--|-------|-------------------|------------------|-------------------|---------------------|---------------------|
|  | Notes | 1.347.7.34        | £                | £                 | £                   | £                   |
| Incoming resources<br>Incoming resources from<br>generated funds                               | 202   |                   | -                | 1000              |                     | (20)                |
| Voluntary income Voluntary income - Funds transferred into MAT from new                        | 3     |                   | 15               | 20                |                     | 12,865              |
| ioiners  | 25    | 386,552           | (1,886,950)      | 9,570,046         | 8,069,648           | 15,291,603          |
| Activities for generating funds  | 4     | 717,638           | 410,125          | 1                 | 1,127,764           | 812,117             |
| Investment income<br>Incoming resources from<br>charitable activities<br>Academy's educational | 5     | 15,945            | 18               | ÷:                | 15,945              | 20,695              |
| operations   | 6     |                   | 15,920,238       | 680,832           | 16,601,070          | 10,746,950          |
| Total incoming resources   |       | 1,120,135         | 14,443,413       | 10,250,879        | 25,814,427          | 26,884,230          |
| Resources expended<br>Costs of generating funds<br>Costs of activities for generatin<br>funds  | g     | 620,976           | 318,667          | (12)              | 939,643             | 982,082             |
| Charitable activities Academy's educational  |       | 020,570           | 510,007          |                   | 303,040             | 302,002             |
| operations   | 8     |                   | 14,043,769       | 1,328,315         | 15,372,084          | 10,099,823          |
| Governance costs   | 9     |                   | 107,611          |                   | 107,611             | 100,276             |
| Total resources expended   | 7     | 620,976           | 14,470,047       | 1,328,315         | 16,419,338          | 11,182,181          |
| Net incoming/(outgoing) resources  |       | 499,159           | (26,634)         | 8,922,564         | 9,395,089           | 15,702,049          |
| Gross transfers between fund   | ds    |                   |                  |                   |                     |                     |
|  | 20    |                   | (415,522)        | 415,522           |                     |                     |
| Net incoming/(outgoing)<br>resources before other<br>recognised gains and losses               |       | 499,159           | (442,156)        | 9,338,086         | 9,395,089           | 15,702,049          |
| Other recognised gains/losses<br>Actuarial gains/losses on define<br>benefit schemes           |       | 323               | 119,000          |                   | 119,000             | (263,000)           |
|  |       |                   |                  |                   |                     |                     |
| Net movement in funds  |       | 499,159           | (323,156)        | 9,338,086         | 9,514,089           | 15,439,049          |
| Reconciliation of funds  |       |                   |                  |                   |                     |                     |
| Total funds brought forward  |       | 287,296           | 1,029,064        | 24,997,883        | 26,314,243          | 10,875,194          |
| Total funds carried forward  |       | 786,455           | 705,908          | 34,335,969        | 35,828,332          | 26,314,243          |

#### Balance Sheet At 31 August 2015

|                                | Notes  | 2015<br>£    | 2014<br>£   |
|--------------------------------|--------|--------------|-------------|
| Fixed assets                   | 110100 | ~            | ~           |
| Tangible assets                | 14     | 34,374,433   | 24,997,883  |
| Current assets                 |        |              |             |
| Debtors                        | 15     | 838,695      | 270,660     |
| Cash at bank                   |        | 6,704,620    | 4,422,936   |
|                                |        | 7,543,315    | 4,693,596   |
| Creditors                      |        |              |             |
| Amounts falling due within one |        |              |             |
| year                           | 16     | (1,346,416)  | (926,236)   |
| N                              |        |              | 0.707.000   |
| Net current assets             |        | 6,196,899    | 3,767,360   |
| Total assets less current      |        |              |             |
| liabilities                    |        | 40,571,332   | 28,765,243  |
| Pension liability              | 21     | (4,743,000)  | (2,451,000) |
| Net assets                     |        | 35,828,332   | 26,314,243  |
| Funds                          | 20     |              |             |
| Unrestricted funds:            | 20     |              |             |
| General fund Restricted funds: |        | 786,455      | 287,296     |
| Restricted general funds       |        | 5,448,908    | 3,480,064   |
| Fixed asset funds              |        | 34,335,969   | 24,997,883  |
| Pension reserve                |        | (4,743,000)  | (2,451,000) |
| i ension reserve               |        | _(4,743,000) | (2,401,000) |
|                                |        | 35,041,877   | 26,026,947  |
| Total funds                    |        | 35,828,332   | 26,314,243  |

Mr Jeremy Bench Chair of Trustees

# Cash Flow Statement for the year ended 31 August 2015

| Net cash inflow from operating activities                       | Notes<br>26 | 2015<br>£<br>1,270,820 | 2014<br>£<br>1,475,659 |
|---|-------------|------------------------|------------------------|
| Cash transferred on conversion to an academy                    | 25          | 1,400,943              | 1,440,986              |
| Returns on investments and servicing of finance                 | 27          | 13,950                 | (1,461)                |
| Capital expenditure and financial investment                    | 27          | (404,029)              | (580,245)              |
| Increase in cash in the period                                  |             | 2,281,684              | 2,334,939              |
| Reconciliation of net cash flow to movement in net funds        | 28          |                        | n seed to the second   |
| Increase in cash in the period                                  |             | 2,281,684              | 2,334,939              |
| Change in net funds resulting from cash flows                   |             | 2,281,684              | 2,334,939              |
| Movement in net funds in the period<br>Net funds at 1 September |             | 2,281,684<br>4,422,936 | 2,334,939<br>2,087,997 |
| Net funds at 31 August  |             | 6,704,620              | 4,422,936              |

#### Notes to the financial statements for the year ended 31 August 2015

#### 1. Accounting policies

#### Accounting convention

The financial statements have been prepared under the historical cost convention, and in accordance with applicable accounting standards the Companies Act 2006, the requirements of the Statement of Recommended Practice, Accounting and Reporting by Charities and the Academies Accounts Direction 2014 to 2015 issued by the EFA.

#### Connected charities and subsidiary undertakings

Evolve Teaching School Alliance Limited is a Company Limited by Guarantee in which the Academy Trust is the only member. The company incorporated on 6 February 2015. These financial statements present the information of the Academy Trust as an individual entity only and do not consolidate the financial statements of Evolve Teaching School Alliance Limited. Exemption has been taken from the requirement to prepare consolidated group accounts on the grounds that the subsidiary is immaterial to the Academy Trust. The capital and reserves of Evolve Teaching School Alliance Limited at 31 August 2015 was £nil and the surplus for the year was £nil.

#### Going concern

The trustees assess whether the use of going concern is appropriate i.e. whether there are any material uncertainties related to events or conditions that may cast significant doubt on the ability of the company to continue as a going concern. The trustees make this assessment in respect of a period of one year from the date of approval of the financial statements.

#### Incoming resources

All incoming resources are included on the Statement of Financial Activities when the academy trust is legally entitled to the income and the amount can be quantified with reasonable accuracy.

#### Grants receivable

Grants are included in the Statement of Financial Activities on a receivable basis. The balance of income received for specific purposes but not expended during the year is shown in the relevant funds on the balance sheet. Where income is received in advance of entitlement of receipt its recognition is deferred and included in creditors as deferred income. Where entitlement occurs before income is received, the income is accrued.

General Annual Grant is recognised in full in the year for which it is receivable and any unspent amount is reflected as a balance in the restricted general fund. Capital grants are recognised when receivable and are not deferred over the life of the asset on which they are expended. Unspent amounts of capital grant are reflected in the balance on the restricted fixed asset fund.

#### Sponsorship income

Sponsorship income provided to the academy trust which amounts to a donation is recognised in the Statement of Financial Activities in the period in which it is receivable, where there is certainty of receipt and is measurable.

#### **Donations**

Donations are recognised on a receivable basis where there is certainty of receipt and the amount can be reliably measured.

#### Other income

Other income, including the hire of facilities, is recognised in the period it is receivable and to the extent the goods have been provided or on completion of the service.

#### Donated goods, facilities and services

The value of donated services and gifts in kind provided to the academy trust are recognised at their open market value in the period in which they are receivable as incoming resources, where the benefit to the academy trust can be reliably measured. An equivalent amount is included as expenditure under the relevant heading in the Statement of Financial Activities, except where the gift in kind was a fixed asset in which case the amount is included in the appropriate fixed asset category and depreciated over the useful economic life in accordance with academy trust's policies.

#### Notes to the Financial Statements - continued for the year ended 31 August 2015

#### 1. Accounting policies - continued

#### Resources expended

All expenditure is recognised in the period in which a liability is incurred and has been classified under headings that aggregate all costs related to that category. Where costs cannot be directly attributed to particular headings they have been allocated on a basis consistent with the use of resources, with central staff costs allocated on the basis of time spent, and depreciation charges allocated on the portion of the asset's use. Other support costs are allocated based on the spread of staff costs.

#### Cost of generating funds

These are costs incurred in attracting voluntary income, and those incurred in trading activities that raise funds.

#### Charitable activities

These are costs incurred on the academy trust's educational operations.

#### Governance costs

These include the costs attributable to the academy trust's compliance with constitutional and statutory requirements, including audit, strategic management and trustees' meetings and reimbursed expenses.

#### Tangible fixed assets

Assets costing £2,000 or more are capitalised as tangible fixed assets and are carried at cost, net of depreciation and any provision for impairment.

Where tangible fixed assets have been acquired with the aid of specific grants, either from the government or from the private sector, they are included in the Balance Sheet at cost and depreciated over their expected useful economic life. The related grants are credited to a restricted fixed asset fund in the Statement of Financial Activities and carried forward in the Balance Sheet. Depreciation on such assets is charged to the restricted fixed asset fund in the Statement of Financial Activities so as to reduce the fund over the useful economic life of the related asset on a basis consistent with the academy trusts' depreciation policy.

Depreciation is provided on all tangible fixed assets other than freehold land, at rates calculated to write off the cost of each asset on a straight-line/reducing balance basis over its expected useful life, as follows:

Freehold buildings - 50 years straight line basis
Fixtures, fittings and equipment - 3 years straight line basis
Computer equipment - 3 years straight line basis
Motor vehicles - 3 years straight line basis

Assets in the course of construction are included at cost. Depreciation on these assets is not charged until they are brought into use.

A review for impairment of a fixed asset is carried out if events or changes in circumstances indicate that the carrying value of any fixed asset may not be recoverable. Shortfalls between the carrying value of fixed assets and their recoverable amounts are recognised as impairments. Impairment losses are recognised in the Statement of Financial Activities.

#### Leased Assets

Rentals under operating leases are charged on a straight line basis over the lease term.

#### Taxation

The academy trust is considered to pass the tests set out in Paragraph 1 Schedule 6 of the Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes. Accordingly, the academy trust is potentially exempt from taxation in respect of income or capital gains received within categories covered by Chapter 3 Part 11 of the Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992, to the extent that such income or gains are applied exclusively to charitable purposes.

#### Fund accounting

Unrestricted income funds represent those resources which may be used towards meeting any of the charitable objects of the Academy at the discretion of the trustees.

Restricted fixed asset funds are resources which are to be applied to specific capital purposes imposed by the Education Funding Agency/Department for Education or other funders where the asset acquired or created is held for a specific purpose.

Restricted general funds comprise all other restricted funds received and include grants from the Education Funding Agency/Department for Education.

#### Notes to the Financial Statements - continued for the year ended 31 August 2015

#### Accounting policies - continued

#### Pension costs and other post-retirement benefits

Retirement benefits to employees of the academy trust are provided by the Teachers' Pension Scheme ('TPS') and the Local Government Pension Scheme ('LGPS'). These are defined benefit schemes and the assets are held separately from those of the academy trust.

The TPS is an unfunded scheme and contributions are calculated so as to spread the cost of pensions over employees' working lives with the academy trust in such a way that the pension cost is a substantially level percentage of current and future pensionable payroll. The contributions are determined by the Government Actuary on the basis of quinquennial valuations using a prospective benefit method. As stated in Note 21, the TPS is a multi employer scheme and the academy trust is unable to identify its share of the underlying assets and liabilities of the scheme on a consistent and reasonable basis. The TPS is therefore treated as a defined contribution scheme and the contributions recognised as they are paid each year.

The LGPS is a funded scheme and the assets are held separately from those of the academy trust in separate trustee administered funds. Pension scheme assets are measured at fair value and liabilities are measured on an actuarial basis using the projected unit method and discounted at a rate equivalent to the current rate of return on a high quality corporate bond of equivalent term and currency to the liabilities. The actuarial valuations are obtained at least triennially and are updated at each balance sheet date. The amounts charged to operating surplus are the current service costs and gains and losses on settlements and curtailments. They are included as part of staff costs. Past service costs are recognised immediately in the Statement of Financial Activities if the benefits have vested. If the benefits have not vested immediately, the costs are recognised over the year until vesting occurs. The expected return on assets and the interest cost are shown as a net finance amount of other finance costs or credits adjacent to interest. Actuarial gains and losses are recognised immediately in other gains and losses.

#### Transfer of bloxwich academy to the multi academy trust

On 1 April 2015, The Mirus Academy, an existing single academy trust, joined the Matrix Academy Trust. On 1 September 2015 The Mirus Academy changed its name to Bloxwich Academy. All of the operations and assets and liabilities of Bloxwich Academy were transferred to Matrix Academy Trust for £nil consideration.

The transfer has been accounted for using the acquisition method. The assets and liabilities were transferred at their book value and recognised in the balance sheet under the appropriate headings with a corresponding net amount recognised in voluntary income in the Statement of Financial Activities and analysed under unrestricted funds, restricted general funds and restricted fixed asset funds as appropriate. Further details of the transaction are set out in note 25.

#### 2. General annual grant

Under the funding agreement with the Secretary of State, the academy trust was subject to a discretionary carry forward of surplus GAG funding with effect from financial year 2012/13.

#### 3. Voluntary income

|    | Donations                       | Unrestricted funds £ | Restricted funds £ | 2015<br>Total<br>funds<br>£ | 2014<br>Total<br>funds<br>£<br>12,865 |
|----|---------------------------------|----------------------|--------------------|-----------------------------|---------------------------------------|
| 4. | Activities for generating funds |                      |                    |                             |                                       |
|    |                                 |                      |                    | 2015                        | 2014                                  |
|    |                                 | Unrestricted         | Restricted         | Total                       | Total                                 |
|    |                                 | funds                | funds              | funds                       | funds                                 |
|    |                                 | £                    | £                  | £                           | £                                     |
|    | Hire of facilities              | 118,444              |                    | 118,444                     | 106,607                               |
|    | Catering income                 | 467,768              |                    | 467,768                     | 343,718                               |
|    | School fund income              |                      | 358,639            | 358,639                     | 246,418                               |
|    | Other income                    | 131,426              | 51,487             | 182,913                     | 115,374                               |
|    |                                 | 717,638              | 410,126            | 1,127,764                   | 812,117                               |

# Notes to the Financial Statements - continued for the year ended 31 August 2015

| 5. | Invest | tment | income |
|----|--------|-------|--------|
|    |        |       |        |

| 5. | Investment income  |                                |   |   |  |   |
|----|--|--------------------------------|---|---|--|---|
|    | Bank interest received   |                                | Unrestricted funds £                    | Restricted funds  | 2015<br>Total<br>funds<br>£<br>15,945  | 2014<br>Total<br>funds<br>£<br>20,695   |
| 6. | Incoming resources from ch   | aritable activiti              | es - academy's e                        | educational oper  | rations  |   |
|    | General Annual Grant (GAG)<br>Capital grants<br>Other DfE/ EFA grants<br>Local authority grants<br>Special educational projects                    |                                | Unrestricted funds £                    | Restricted<br>funds<br>£<br>14,659,984<br>680,832<br>1,050,039<br>152,437<br>57,778 | 2015<br>Total<br>funds<br>£<br>14,659,984<br>680,832<br>1,050,039<br>152,437<br>57,778 | 2014<br>Total<br>funds<br>£<br>10,176,413<br>176,019<br>284,025<br>11,997<br>98,496 |
| 7. | Resources expended   |                                |   |   |  |   |
|    | Resources expended   |                                | 20.000000000000000000000000000000000000 |   | 2015   | 2014  |
|    |  | Staff costs                    | Non-pa<br>Premises<br>£                 | y expenditure<br>Other costs<br>£   | Total<br>£   | Total<br>£  |
|    | Costs of generating funds<br>Costs of activities for<br>generating funds   | 281,040                        | 36,816                                  | 621,787   | 939,643  | 982,082   |
|    | Charitable activities Academies educational operations Direct costs  | 9,900,252                      | 528,574                                 | 1,635,010   | 12,063,836   | 7,990,398   |
|    | Allocated support costs  | 1,614,684                      | 1,024,541                               | 669,023   | 3,308,248  | 2,109,425   |
|    |  | 11,795,976                     | 1,589,931                               | 2,925,820   | 16,311,727   | 11,081,905  |
|    | Governance costs including<br>allocated support costs  |                                |   | 107,611   | 107,611  | 100,276   |
|    |  | 11,795,976                     | 1,589,931                               | 3,033,431   | 16,419,338   | 11,182,181  |
|    | Not an area of the defeat  | h // // // // // // // // // / |   |   |  |   |
|    | Net resources are stated after of  | :narging/(creditir             | ng):                                    |   | 2015   | 2014  |
|    | Auditors' remuneration<br>Auditors' remuneration for non-<br>Depreciation - owned assets<br>Operating leases<br>(Profit)/loss on disposal of fixed |                                |   |   | 8,250<br>9,850<br>1,277,831<br>62,332  | 2014<br>£<br>6,000<br>2,725<br>750,882<br>35,812<br>(12,334)                        |

#### Notes to the Financial Statements - continued for the year ended 31 August 2015

#### 8. Resources expended from Charitable activities - academy's educational operations

|    | Direct costs                              | Unrestricted funds | Restricted funds | 2015<br>Total<br>funds<br>£ | 2014<br>Total<br>funds<br>£ |
|----|---|--------------------|------------------|-----------------------------|-----------------------------|
|    | Teaching and educational support staff    | 120                | 9,900,252        | 9,900,252                   | 6,578,468                   |
|    | Depreciation                              |                    | 1,277,831        | 1,277,831                   | 738,549                     |
|    | Technology costs                          | 100                | 12,441           | 12,441                      | 700,040                     |
|    | Educational supplies                      |                    | 209,233          | 209,233                     | 216,808                     |
|    | Examination fees                          | 1214.4             | 189,993          | 189,993                     |                             |
|    | Staff development                         |                    | 109,993          | 109,993                     | 211,095<br>9,919            |
|    |   | 970                | 440.070          | 440.070                     |                             |
|    | Teaching resources                        |                    | 419,970          | 419,970                     | 235,559                     |
|    | Other direct costs                        |                    | 54,116           | 54,116                      |                             |
|    |   | 943                | 12,063,836       | 12,063,836                  | 7,990,398                   |
|    | Allocated support costs                   |                    |                  |                             |                             |
|    | Support staff costs                       |                    | 1,614,684        | 1,614,684                   | 743,150                     |
|    | Technology costs                          | 20                 | 3,592            | 3,592                       | -                           |
|    | Recruitment and support                   | 4                  | 123,580          | 123,580                     | 116,932                     |
|    | Maintenance of premises and equipment     |                    | 339,481          | 339,481                     | 178,774                     |
|    | Cleaning                                  |                    | 209,395          | 209.395                     | 4.222                       |
|    | Rent and rates                            | 1                  | 114,919          | 114,919                     | 15,260                      |
|    | Energy costs                              | 12                 | 260,642          | 260,642                     | 50,525                      |
|    | Insurance                                 |                    | 100,104          | 100,104                     | 75,941                      |
|    | Security and transport                    |                    | 42,050           | 42,050                      | 46,246                      |
|    | Catering                                  |                    | 101,832          | 101,832                     | 98,518                      |
|    | Interest payable and similar charges      | 2                  | 1,995            | 1,995                       | 22,156                      |
|    | Other support costs                       |                    | 395,974          | 395,974                     | 757,701                     |
|    |   | *                  | 3,308,248        | 3,308,248                   | 2,109,425                   |
|    |   |                    | 15,372,084       | 15,372,084                  | 10,099,823                  |
| 9. | Governance costs                          |                    |                  | 100000                      |                             |
|    |   |                    |                  | 2015                        | 2014                        |
|    |   | Unrestricted       | Restricted       | Total                       | Total                       |
|    |   | funds              | funds            | funds                       | funds                       |
|    |   | £                  | £                | £                           | £                           |
|    | Auditors' remuneration                    |                    | 8,250            | 8,250                       | 6,000                       |
|    | Auditors' remuneration for non-audit work | *                  | 9,850            | 9,850                       | 2,725                       |
|    | Legal and professional                    |                    | 89,511           | 89,511                      | 91,551                      |
|    |   |                    | 107,611          | 107,611                     | 100,276                     |

#### 10. Trustees' remuneration and benefits

The principal and staff trustees only receive remuneration in respect of services they provide undertaking the roles of principal and staff and not in respect of their services as trustees. Other trustees did not receive any payments, other than expenses, from the academy trust in respect of their role as trustees. The value of trustees' remuneration and other benefits was as follows:

Dame Maureen Brennan (principal and trustee)
Remuneration £130,000 - £135,000 (2014 - £130,000 - £135,000)
Employer's pension contributions £15,000 - £20,000 (2014: £15,000 - £20,000)

#### Trustees' expenses

During the year ended 31 August 2015, travel and subsistence expenses totalling £91 (2014: £nil) were reimbursed to 1 trustee. Related party transactions involving the trustees are set out in note 27.

#### Notes to the Financial Statements - continued for the year ended 31 August 2015

#### 11. Staff costs

|                       | 2015       | 2014      |
|-----------------------|------------|-----------|
|                       | £          | £         |
| Wages and salaries    | 9,240,266  | 6,256,974 |
| Social security costs | 703,481    | 470,521   |
| Other pension costs   | 1,757,954  | 784,864   |
|                       | 11,701,701 | 7,512,359 |
| Supply teacher costs  | 94,275     | -         |
| Compensation payments |            | 17,000    |
|                       | 11,795,976 | 7,529,359 |

The average number of persons (including senior management team) employed by the academy trust during the year expressed as full time equivalents was as follows:

|   | 2015 | 2014 |
|---|------|------|
| Teachers  | 222  | 166  |
| Administration and support  | 195  | 116  |
|   |      |      |
| Management  | 31   | 24   |
|   | 448  | 306  |
| The number of employees whose emoluments fell within the following bands was: | 2015 | 2014 |
| 660 004 670 000   | 2013 | 1.20 |
| £60,001 - £70,000   | ,    | 3    |
| £70,001 - £80,000   | 2    | -    |
| £80,001 - £90,000   | 3    | 3    |
| £140,001 - £150,000   | 1    |      |
|   | 13   | 6    |

The above 13 employees participated in the Teacher's Pension Scheme.

## 12. Trustees' and officers' insurance

In accordance with normal commercial practice the Academy has purchased insurance to protect trustees and officers from claims arising from negligent acts, errors or omissions occurring whilst on academy business. The insurance provides cover up to £5,000,000 on any one claim and the cost for the year ended 31 August 2015 was £1,461 (2014: £1,957).

The cost of this insurance is included in the total insurance cost.

#### Notes to the Financial Statements - continued for the year ended 31 August 2015

#### 13. Central services

The academy trust has provided the following central services to its academies during the year:

- > human resources
- > financial services
- > legal services
- > educational support services
- > facilities services
- > IT services

The trust charges for these services on a flat 3% of GAG income basis.

The actual amounts charged during the year were as follows:

|  | 2015    |
|--|---------|
| ALIAN TOTAL BARRIOT AND ROST AND A STREET OF THE | £       |
| Barr Beacon School                               |         |
| Etone College                                    | 126,913 |
| Bloxwich Academy                                 | 83,805  |
|  | 210,718 |

#### 14. Tangible fixed assets

| Leasehold<br>Land and<br>Buildings | Fixtures and fittings   | Motor<br>vehicles  | Computer equipment   | Totals   |
|------------------------------------|---|--|--|--|
| £                                  | £   | £  | £  | £  |
|                                    |   |  |  |  |
| 25,355,588                         | 1,300,342   | 68,179   | 907,266  | 27,631,375   |
| 884,802                            | 45,371  | 49,520   | 105,168  | 1,084,861  |
| 10,354,118                         | 405,218   | 27,995   | 432,496  | 11,219,827   |
| 36,594,508                         | 1,750,931   | 145,694  | 1,444,930  | 39,936,063   |
|                                    |   |  |  |  |
| 1,393,934                          | 872,001   | 31,599   | 335,958  | 2,633,492  |
| 528,573                            | 351,792   | 29,537   | 367,929  | 1,277,831  |
| 1,362,921                          | 126,680   | 3,499  | 157,207  | 1,650,307  |
| 3,285,428                          | 1,350,473   | 64,635   | 861,094  | 5,561,630  |
|                                    |   |  |  |  |
| 33,309,080                         | 400,458   | 81,059   | 583,836  | 34,374,433   |
| 23,961,654                         | 428,341   | 36,580   | 571,308  | 24,997,883   |
|                                    | Land and Buildings £  25,355,588 884,802 10,354,118 36,594,508  1,393,934 528,573 1,362,921 3,285,428  33,309,080 | Land and Buildings £ £  25,355,588 1,300,342 45,371 10,354,118 405,218 36,594,508 1,750,931  1,393,934 872,001 528,573 351,792 1,362,921 126,680 3,285,428 1,350,473 | Land and Buildings         fittings         vehicles           £         £         £           25,355,588         1,300,342         68,179           884,802         45,371         49,520           10,354,118         405,218         27,995           36,594,508         1,750,931         145,694           1,393,934         872,001         31,599           528,573         351,792         29,537           1,362,921         126,680         3,499           3,285,428         1,350,473         64,635           33,309,080         400,458         81,059 | Land and Buildings         fittings         vehicles         equipment           £         £         £         £           25,355,588         1,300,342         68,179         907,266           884,802         45,371         49,520         105,168           10,354,118         405,218         27,995         432,496           36,594,508         1,750,931         145,694         1,444,930           1,393,934         872,001         31,599         335,958           528,573         351,792         29,537         367,929           1,362,921         126,680         3,499         157,207           3,285,428         1,350,473         64,635         861,094           33,309,080         400,458         81,059         583,836 |

Included in the cost or valuation of land and buildings is leasehold land of £2,744,038.

## 15. Debtors: amounts falling due within one year

|                                | 2015     | 2014    |
|--------------------------------|----------|---------|
|                                | £        | £       |
| Trade debtors                  | 39,390   | 5,281   |
| Other debtors                  | 221,648  | 5,167   |
| VAT recoverable                | 317,338  | 162,100 |
| Prepayments and accrued income | 260,319  | 98,112  |
|                                | _838,695 | 270,660 |

#### Notes to the Financial Statements - continued for the year ended 31 August 2015

#### 16. Creditors: amounts falling due within one year

|                                      | 2015      | 2014    |
|--------------------------------------|-----------|---------|
|                                      | £         | £       |
| Trade creditors                      | 466,160   | 266,190 |
| Social security and other taxes      | 265,603   | 170,972 |
| Other creditors                      | 24,502    | 37,486  |
| Accruals and deferred income         | 590,151   | 451,588 |
|                                      | 1,346,416 | 926,236 |
|                                      | 2015      |         |
|                                      | £         |         |
| Deferred Income at 1 September 2014  | 137,371   |         |
| Resources deferred in the year       | 91,737    |         |
| Amounts released from previous years | (137,371) |         |
| Deferred Income at 31 August 2015    | 91,737    |         |

At the balance sheet date, the academy trust was holding funds in advance for the following:

Catering £19,133 Capital expenditure £38,463 LACSEG £33,711 Offcom £430

## 17. Operating lease commitments

The following operating lease payments are committed to be paid within one year:

|                            | Other operating leases |        |
|----------------------------|------------------------|--------|
|                            | 2015                   | 2014   |
|                            | £                      | £      |
| Expiring:                  |                        |        |
| Within one year            | 29,418                 |        |
| Between one and five years | 32,914                 | 35,812 |
|                            | 62,332                 | 35,812 |

#### 18. Members' liability

Each member of the charitable company undertakes to contribute to the assets of the company in the event of it being wound up while he/she is a member, or within one year after he/she ceases to be a member, such amount as may be required, not exceeding £10 for the debts and liabilities contracted before he/she ceases to be a member.

#### 19. Analysis of net assets between funds

|                     | Unrestricted fund | Restricted funds | Fixed asset funds | 2015<br>Total funds | 2014<br>Total funds |
|---------------------|-------------------|------------------|-------------------|---------------------|---------------------|
|                     | £                 | £                | £                 | £                   | £                   |
| Fixed assets        |                   | -                | 34,374,433        | 34,374,433          | 24,997,883          |
| Current assets      | 786,455           | 6,756,860        | N A               | 7,543,315           | 4,693,596           |
| Current liabilities |                   | (1,307,952)      | (38,464)          | (1,346,416)         | (926,236)           |
| Pension liability   | -                 | (4,743,000)      |                   | _(4,743,000)        | (2,451,000)         |
|                     | 786,455           | 705,908          | 34,335,969        | 35,828,332          | 26,314,243          |

## Notes to the Financial Statements - continued for the year ended 31 August 2015

#### 20. Movement in funds

|  | At 1/9/14<br>£    | Net<br>movement in<br>funds<br>£ | Transfers<br>between<br>funds<br>£ | At 31/8/15<br>£   |
|--|-------------------|----------------------------------|------------------------------------|-------------------|
| Unrestricted funds                           |                   |                                  |                                    |                   |
| General fund                                 | 287,296           | 499,159                          | 27                                 | 786,455           |
| Restricted funds                             |                   |                                  |                                    |                   |
| Restricted general funds                     | 3,480,064         | 2,384,366                        | (415,522)                          | 5,448,908         |
| Fixed asset funds                            | 24,997,883        | 8,922,564                        | 415,522                            | 34,335,969        |
| Pension reserve                              | (2,451,000)       | (2,292,000)                      |                                    | (4,743,000)       |
|  | 26,026,947        | 9,014,930                        | 327                                | 35,041,877        |
| TOTAL FUNDS                                  | 26,314,243        | 9,514,089                        |                                    | 35,828,332        |
| Net movement in funds, included in the above | e are as follows: |                                  |                                    |                   |
|  | Incoming          | Resources expended               | Gains and losses                   | Movement in funds |
|  | £                 | £                                | £                                  | £                 |
| Unrestricted funds                           |                   |                                  |                                    |                   |
| General fund                                 | 1,120,135         | (620,976)                        | 2.                                 | 499,159           |
| Restricted funds                             |                   |                                  |                                    |                   |
| Restricted general funds                     | 16,846,413        | (14,462,047)                     |                                    | 2,384,366         |
| Fixed asset funds                            | 10,250,879        | (1,328,315)                      | 37.0                               | 8,922,564         |
| Pension reserve                              | (2,403,000)       | (8,000)                          | 119,000                            | (2,292,000)       |
|  | 24,694,292        | (15,798,362)                     | 119,000                            | 9,014,930         |
| TOTAL FUNDS                                  | 25,814,427        | (16,419,338)                     | 119,000                            | 9,514,089         |

#### Notes to the Financial Statements - continued for the year ended 31 August 2015

#### 20. Movement in funds - continued

|  | Balance at 1<br>September<br>2014<br>£  | Incoming<br>Resources<br>£ | Resources<br>Expended<br>£ | Gains, losses<br>and Transfers<br>£ | Balance at 31<br>August 2015<br>£ |
|--|---|----------------------------|----------------------------|-------------------------------------|-----------------------------------|
| Restricted general funds<br>General Annual Grant                   | 2   |                            | 7                          |                                     |                                   |
| (GAG)<br>Other DfE/EFA grants                                      | 3,460,547   | 14,659,985<br>1,050,039    | (12,821,154) (1,050,039)   |                                     | 5,387,845                         |
| School fund  | 19,517  | 358,639                    | (318,667)                  | 1,574                               | 61,063                            |
| Other restricted funds<br>Transfer from Bloxwich                   |   | 261,700                    | (272,187)                  |                                     | *                                 |
| Academy  |   | 516,050                    |                            | (516,050)                           |                                   |
| Pension reserve  | 3,480,064<br>(2,451,000)  | 16,846,413                 | (14,462,047)<br>(8,000)    | (415,522)<br>(2,284,000)            | 5,448,908<br>(4,743,000)          |
| Transfer from Bloxwich   | (0.00 to 0.00 | (2.402.000)                |                            |                                     |                                   |
| Academy  |   | (2,403,000)                |                            | 2,403,000                           |                                   |
|  | 1,029,064   | 14,443,413                 | (14,470,047)               | (296,522)                           | 705,908                           |
| Restricted fixed asset funds                                       |   |                            |                            |                                     |                                   |
| DfE/EFA capital grants<br>Capital expenditure from                 | 679,519   | 680,832                    | (69,463)                   | 745,652                             | 2,036,540                         |
| GAG<br>Transfer from Local   | 883,823   | ×                          | (95,614)                   | 769,522                             | 1,557,731                         |
| Authority on conversion Other capital funds Transfer from Bloxwich | 21,264,375<br>2,170,166   | :                          | (1,052,423)<br>(110,814)   | 8,470,395                           | 28,682,347<br>2,059,352           |
| Academy  |   | 9,570,047                  |                            | (9,570,047)                         | -                                 |
|  | 24,997,883  | 10,250,879                 | (1,328,315)                | 415,522                             | 34,335,969                        |
| Total restricted   | 26,026,947  | 24,694,292                 | (15,798,362)               | 119,000                             | 35,041,877                        |
| Unrestricted funds   |   |                            |                            |                                     |                                   |
| Generated funds Transfer from Bloxwich                             | 287,296   | 733,583                    | (620,976)                  | 386,552                             | 786,455                           |
| Academy  |   | 386,552                    | -                          | (386,552)                           |                                   |
|  | 287,296   | 1,120,135                  | (620,976)                  |                                     | 786,455                           |
| Total funds  | 26,314,243  | 25,814,427                 | (16,419,338)               | 119,000                             | 35,828,332                        |

The specific purposes for which the funds are to be applied are as follows:

Restricted general funds comprise all other restricted funds received and include grants from the Education Funding Agency, Department of Education, or other funders.

Restricted Fixed Asset Funds are resources which are applied to specific capital purposes imposed by the Education Funding Agency, Department for Education, or other funders where the asset acquired or created is held for a specific purpose.

Unrestricted income funds represent those resources which may be used towards meeting any of the charitable objects at the discretion of the Trustees.

Under the funding agreement with the Secretary of State, the academy trust was not subject to a limit on the amount of GAG that it could carry forward at 31 August 2015.

#### Notes to the Financial Statements - continued for the year ended 31 August 2015

#### 20. Movement in funds - continued

## Analysis of academies by fund balance

Fund balances

|   | Total 2015  | Total 2014<br>£ |
|---|-------------|-----------------|
| Barr Beacon School                            | 4,083,357   | 2,979,407       |
| Etone College                                 | 1,261,104   | 787,953         |
| Bloxwich Academy                              | 890,902     |                 |
| Total before fixed assets and pension reserve | 6,235,363   | 3,767,360       |
| Restricted fixed asset fund                   | 34,335,969  | 24,997,883      |
| Pension reserve                               | (4,743,000) | (2,451,000)     |
| Total   | 35,828,332  | 26,314,243      |

#### Analysis of academies by cost

Expenditure incurred by each academy during the year was as follows:

|                    | Teaching and educational support staff costs |           | Educational supplies £ | Other<br>(excluding<br>depreciation)<br>£ | Total<br>£ |
|--------------------|--|-----------|------------------------|---|------------|
| Barr Beacon School | 4,936,563                                    | 791,535   | 64,151                 | 1,786,151                                 | 7,578,400  |
| Etone College      | 3,018,067                                    | 465,915   | 91,828                 | 895,011                                   | 4,470,820  |
| Bloxwich Academy   | 2,226,662                                    | 314,898   | 53,254                 | 497,471                                   | 3,092,286  |
| Total              | 10,181,292                                   | 1,572,348 | 209,233                | 3,178,633                                 | 15,141,506 |

#### 21. Pension and similar obligations

The academy's employees belong to two principal pension schemes: the Teachers' Pension Scheme England and Wales (TPS) for academic and related staff; and the Local Government Pension Scheme (LGPS) for non-teaching staff, which are managed by the West Midlands Pension Fund administered by Wolverhampton City Council and the Warwickshire County Council Pension Fund administered by Warwickshire County Council. All of the schemes are defined-benefit schemes.

The pension costs are assessed in accordance with the advice of independent qualified actuaries. The latest actuarial valuation of the TPS related to the period ended 31 March 2012 and of the LGPS 31 March 2013.

There were no outstanding or prepaid contributions at either the beginning or the end of the financial year.

#### Notes to the Financial Statements - continued for the year ended 31 August 2015

## 21. Pension and similar obligations

- continued

#### Teachers' pension scheme Introduction

The Teachers' Pension Scheme (TPS) is a statutory, contributory, defined benefit scheme, governed by the Teachers' Pensions Regulations (2010) and, from 1 April 2014, by the Teachers' Pension Scheme Regulations 2014. Membership is automatic for full-time teachers in academies and, from 1 January 2007, automatic for teachers in part-time employment following appointment or a change of contract. Teachers are able to opt out of the TPS

The TPS is an unfunded scheme and members contribute on a 'pay as you go' basis - these contributions along with those made by employers are credited to the Exchequer. Retirement and other pension benefits are paid by public funds provided by Parliament.

#### Valuation of the Teachers' Pension Scheme

Not less than every four years the Government Actuary, using normal actuarial principles, conducts a formal actuarial review of the TPS in accordance with the Public Service Pensions (Valuations and Employer Cost Cap) Directions 2014 published by HM Treasury. The aim of the review is to specify the level of future contributions. Actuarial scheme valuations are dependent on assumptions about the value of future costs, design of benefits and many other factors. The latest actuarial valuation of the TPS was carried out as at 31 March 2012 and in accordance with the Public Service Pensions (Valuations and Employer Cost Cap) Directions 2014. The valuation report was published by the Department for Education on 9 June 2014. The key elements of the valuation and subsequent consultation are:

- > employer contribution rates set at 16.48% of pensionable pay (including a 0.08% employer administration charge (currently 14.1%);
- > total scheme liabilities (pensions currently in payment and the estimated cost of future benefits) for service to the effective date of £191,500 million, and notional assets (estimated future contributions together with the notional investments held at the valuation date) of £176,600 million giving a notional past service deficit of £14,900 million; > an employer cost cap of 10.9% of pensionable pay will be applied to future valuations;
- > the assumed real rate of return is 3.0% in excess of prices and 2% in excess of earnings. The rate of real earnings growth is assumed to be 2.75%. The assumed nominal rate of return is 5.06%.

During the year the employer contribution rate was 14.1%. The TPS valuation for 2012 determined an employer rate of 16.4% from September 2015, which will be payable during the implementation period until the next valuation as at March 2016, whereupon the employer contribution rate is expected to be reassessed and will be payable from 1 April 2019.

The pension costs paid to TPS in the period amounted to £1,627,062.

A copy of the valuation report and supporting documentation is on the Teachers' Pensions website.

Under the definitions set out in Financial Reporting Standard (FRS 17) Retirement Benefits, the TPS is a multi-employer pension scheme. The trust has accounted for its contributions to the scheme as if it were a defined contribution scheme. The trust has set out above the information available on the scheme.

#### Notes to the Financial Statements - continued for the year ended 31 August 2015

## Pension and similar obligations - continued

#### Local government pension scheme

The LGPS is a funded defined-benefit scheme, with the assets held in separate trustee-administered funds. The total contribution made for the year ended 31 August 2015 was £361,249 (2014: £286,366) of which employer's contributions totalled £99,510 (2014: £105,012) for Barr Beacon School, £88,460 (2014: £106,000) for Etone College and £64,186 for Bloxwich Academy and employees' contributions totalled £46,581 (2014: £37,354) for Barr Beacon School, £31,207 (2014: £38,000) for Etone College and £31,305 for Bloxwich Academy. The agreed contribution rates for future years are 12.9% for Barr Beacon School, 13.8% for Etone College and 12.9% for Bloxwich Academy for employers and between 5.5% and 12% for employees.

Parliament has agreed, at the request of the Secretary of State for Education, to a guarantee that, in the event of academy closure, outstanding Local Government Pension Scheme liabilities would be met by the Department for Education. The guarantee came into force on 18 July 2013.

In February 2014, Barr Beacon School was notified by The West Midlands Pension Fund that additional employers contributions are to be introduced from 2014/15 over a maximum period of 22 years. These will be phased lump sum contributions and the amounts notified as payable over the next two years are: 2015/16 £45,900 and 2016/17 £47,900. In January 2014, Etone College was notified by Warwickshire County Council that additional employers contributions are to be introduced from 2014/15 over a 19 year period. These will be phased lump sum contributions and the amounts notified as payable over the next two years are: 2015/16 £38,000 and 2016/17 £42,000. In June 2015, Bloxwich Academy was notified by The West Midlands Pension Fund that additional employers pension contributions are to be introduced from 2014/15. These will be phased lump sum contributions and the amounts notified as payable over the next year are: 2015/16 £82,400.

The rate payable from 01/04/2017 onwards will be further revised following the next valuation of the Pension Fund on 31/03/2016.

#### Sensitivity analysis as at 31 August 2015 Barr Beacon School

|   | Sensitivity 1<br>£000s | Sensitivity 2<br>£000s | Sensitivity 3<br>£000s |
|---|------------------------|------------------------|------------------------|
| Adjustment to discount rate:                    | +0.1 %                 | 0.0%                   | -0.1%                  |
| Present value of total obligation               | 2,192                  | 2,244                  | 2,298                  |
| Projected service cost                          | 165                    | 169                    | 173                    |
| Adjustment to 1% p.a short term salary increase |                        | no change              | further 4 years        |
| Present value of total obligation               |                        | 2,244                  | 2,057                  |
| Projected service cost                          |                        | 169                    | 169                    |
| Adjustment to pension increases and deferred    |                        |                        |                        |
| revaluation                                     | +0.1%                  | 0.0%                   | -0.1%                  |
| Present value of total obligation               | 4,543                  | 2,244                  | 2,378                  |
| Projected service cost                          | 342                    | 169                    | 165                    |
| Adjustment to life expectancy assumptions       | + 1 year               | None                   | - 1 year               |
| Present value of total obligation               | 2,302                  | 2,244                  | 2,187                  |
| Projected service costs                         | 173                    | 169                    | 165                    |

#### **Etone College**

|  | to Employer Liability | amount (£000) |
|--|-----------------------|---------------|
| 0.5% decrease in Real Discount Rate        | 14%                   | 335           |
| 1 year increase in member life expectancy  | 3%                    | 73            |
| 0.5% in the Salary Increase Rate           | 7%                    | 160           |
| 0.5% increase in the Pension Increase Rate | 7%                    | 165           |

Annrovimate % increase Annrovimate monetary

3,760

3,381

#### **Bloxwich Academy**

|   | £000s  | £000s     | £000s           |
|---|--------|-----------|-----------------|
| Adjustment to discount rate:                    | +0.1 % | 0.0%      | -0.1%           |
| Present value of total obligation               | 3,671  | 3,760     | 3,851           |
| Projected service cost                          | 83     | 85        | 87              |
| Adjustment to 1% p.a short term salary increase |        | no change | further 4 years |

Present value of total obligation

#### Notes to the Financial Statements - continued for the year ended 31 August 2015

## 21. Pension and similar obligations - continued

|   |          | 4     | · · · · ·      |
|---|----------|-------|----------------|
|   |          | 2015  | lans<br>5 2014 |
|   |          |       | nefit pension  |
| The amounts recognised in the balance sheet are as follow   | vs:      |       |                |
| Projected service costs                                     | 87       | 85    |                |
| Present value of total obligation                           | 3,856    | 3,760 | 3,666          |
| Adjustment to life expectancy assumptions                   | + 1 year | None  | - 1 year       |
| Projected service cost                                      | 87       | 85    | 83             |
| Present value of total obligation                           | 3,381    | 3,760 | 3,691          |
| Adjustment to pension increases and deferred<br>revaluation | +0.1%    | 0.0%  | -0.1%          |
|   |          |       |                |
| Projected service cost                                      |          | 85    | 85             |
| Local government pension scheme                             |          |       |                |

|   | plans                    | 3                        |  |
|---|--------------------------|--------------------------|--|
|   | 2015<br>£                | 2014<br>£                |  |
| Present value of funded obligations Fair value of plan assets | (8,428,000)<br>3,685,000 | (4,104,000)<br>1,653,000 |  |
|   | (4,743,000)              | (2,451,000)              |  |
| Deficit   | (4,743,000)              | (2,451,000)              |  |
| Liability   | (4,743,000)              | (2,451,000)              |  |

The amounts recognised in the statement of financial activities are as follows:

|  | Defined benefit pension plans   |                                |  |
|--|---------------------------------|--------------------------------|--|
|  | 2015<br>£                       | 2014<br>£                      |  |
| Current service cost<br>Interest cost<br>Expected return | 337,000<br>219,000<br>(139,000) | 284,000<br>172,000<br>(96,000) |  |
|  | 417,000                         | 360,000                        |  |
| Actual return on plan assets                             | 37,000                          | 48,000                         |  |

The actual gains and losses for the current year are recognised in the statement of financial activities.

The cumulative amount of actuarial gains and losses recognised in the statement of financial activities since the adoption of FRS 17 is a loss of £255,000 (2014: £374,000 loss).

#### Notes to the Financial Statements - continued for the year ended 31 August 2015

## 21. Pension and similar obligations - continued

Changes in the present value of the defined benefit obligation are as follows:

|                                      | Defined benefit pension plans |             |
|--------------------------------------|-------------------------------|-------------|
|                                      | 2015<br>£                     | 2014<br>£   |
| Defined benefit obligation           | (4,104,000)                   | (1,794,000) |
| Current service cost                 | (337,000)                     | (284,000)   |
| Contributions by scheme participants | (82,000)                      | (76,000)    |
| Interest cost                        | (219,000)                     | (172,000)   |
| Actuarial losses/(gains)             | 221,000                       | (27,000)    |
| Benefits paid                        | 31,000                        | 21,000      |
| Business combinations                | (3,938,000)                   | (1,772,000) |
|                                      | (8,428,000)                   | (4,104,000) |

Changes in the fair value of scheme assets are as follows:

|                                      | Defined benefit pension plans |           |
|--------------------------------------|-------------------------------|-----------|
|                                      | 2015<br>£                     | 2014<br>£ |
| Fair value of scheme assets          | 1,653,000                     | 586,000   |
| Contributions by employer            | 409,000                       | 211,000   |
| Contributions by scheme participants | 82,000                        | 76,000    |
| Expected return                      | 139,000                       | 96,000    |
| Actuarial gains/(losses)             | (102,000)                     | (236,000) |
| Benefits paid                        | (31,000)                      | (21,000)  |
| Business combinations                | 1,535,000                     | 941,000   |
|                                      | 3,685,000                     | 1,653,000 |

#### Notes to the Financial Statements - continued for the year ended 31 August 2015

## 21. Pension and similar obligations

- continued

The major categories of scheme assets as a percentage of total scheme assets are as follows:

|                  | Expected return - Barr<br>Beacon School | Expected return -<br>Etone College | Expected return -<br>Bloxwich Academy |
|------------------|---|------------------------------------|---------------------------------------|
| Equities         | 60%                                     | 64%                                | 60%                                   |
| Government Bonds | 7%                                      | 23%                                | 7%                                    |
| Other bonds      | 10%                                     |                                    | 10%                                   |
| Property         | 9%                                      | 12%                                | 9%                                    |
| Cash             | 5%                                      | 1%                                 | 5%                                    |
| Other            | 9%                                      | -                                  | 9%                                    |

#### Barr Beacon School and Bloxwich Academy

For accounting years beginning on or after 1 January 2015, the expected return and the interest cost will be replaced with a single net interest cost, which will effectively set the expected return equal to the discount rate.

Therefore we are not required to disclose an expected return assumption for the year to 31 August 2016. For the year to 31 August 2015, the expected return was 5.9% p.a., which has been used determine the profit and loss change for the year ended 31 August 2015.

## **Etone College**

The expected returns shown in this report have been calculated using 5,000 simulations of HRAM, calibrated using market data as at a recent date.

Please note that whilst we comment that the returns shown are "expected", this identifies the level at which 50% of all possible outcomes will be above and 50% will be below - this does not mean that the return quoted is in any way the "most likely" outcome.

The only exception to the use of HRAM is in deriving the expected return on bond assets: instead of the HRAM output, we have used the yields applicable at the accounting date on suitable bond indices.

Principal actuarial assumptions at the balance sheet date (expressed as weighted averages)

|   | Barr Beacon |               | Bloxwich   |
|---|-------------|---------------|------------|
|   | School at   | Etone College | Academy at |
|   | 31.08.15    | at 31.08.15   | 31.08.15   |
| Rate of increase in salaries                        | 4.15%       | 4.6%          | 4.15%      |
| Rate of increase for pensions in payment/ inflation | 2.4%        | 2.7%          | 2.4%       |
| Discount rate for scheme liabilities                | 4.0%        | 3.8%          | 4.0%       |
| Inflation assumptions (CPI)                         | 2.4%        | 3.8%          | 2.4%       |

The current mortality assumptions include sufficient allowance for future improvement in mortality rates. The assumed life expectations on retirement age 65 are:

|                      | Barr Beacon<br>School at31 | Etone<br>College at 31 | Bloxwich<br>Academy at<br>31 August | Barr Beacon<br>School at 31 | Etone<br>College at<br>31 August |
|----------------------|----------------------------|------------------------|-------------------------------------|-----------------------------|----------------------------------|
| Deticion to des      | August 2015                | August 2015            | 2015                                | August2015                  | 2014                             |
| Retiring today       |                            |                        |                                     |                             |                                  |
| Males                | 23.0                       | 22.4                   | 23.0                                | 22.9                        | 22.4                             |
| Females              | 25.2                       | 24.4                   | 25.6                                | 25.5                        | 24.4                             |
| Retiring in 20 years |                            |                        |                                     |                             |                                  |
| Males                | 25.6                       | 24.3                   | 25.2                                | 25.6                        | 24.3                             |
| Females              | 28.0                       | 26.6                   | 28.0                                | 28.0                        | 26.6                             |

#### Notes to the Financial Statements - continued for the year ended 31 August 2015

#### 21. Pension and similar obligations

- continued

Amounts for the current and previous two periods are as follows:

|  | 2015        | 2014        | 2013        |
|--|-------------|-------------|-------------|
|  | £           | £           | £           |
| Defined benefit pension plans                |             |             |             |
| Defined benefit obligation                   | (8,428,000) | (4,104,000) | (1,794,000) |
| Fair value of scheme assets                  | 3,685,000   | 1,653,000   | 586,000     |
| Deficit                                      | (4,743,000) | (2,451,000) | (1,208,000) |
| Experience adjustments on scheme liabilities | 4,000       | (27,000)    |             |
| Experience adjustments on scheme assets      | (102,000)   | (236,000)   | 21,000      |

#### 22. Contingent liabilities

There were no contingent liabilities as at 31 August 2015 or 31 August 2014.

#### 23. Capital commitments

|   | 2015   | 2014 |
|---|--------|------|
|   | £      | £    |
| Contracted but not provided for in the financial statements | 67,203 |      |

#### 24. Related party disclosures

Owing to the nature of the academy trust's operations and the composition of the board of trustees being drawn from local public and private sector organisations, transactions may take place with organisations in which the trust has an interest. All transactions involving such organisations are conducted at arm's length and in accordance with the trust's financial regulations and normal procurement procedures.

Dame Maureen Brennan's son is employed at Barr Beacon School as a member of support staff under normal contractual terms.

### 25. Transfer of bloxwich academy into matrix academy trust

On 1 April 2015, Bloxwich Academy, an existing single academy trust, joined the Matrix Academy Trust. All of the operations and assets and liabilities of Bloxwich Academy were transferred to Matrix Academy Trust for £nil consideration.

The transfer has been accounted for using the acquisition method. The assets and liabilities transferred were valued at their fair value and recognised in the balance sheet under the appropriate headings with a corresponding net amount recognised as net incoming resources in the Statement of Financial Activities as voluntary income.

The following table sets out the fair values of the identifiable assets and liabilities transferred and an analysis of their recognition in the SOFA.

|   | Unrestricted<br>Funds<br>£ | Restricted<br>General Funds<br>£ | Restricted<br>Fixed Asset<br>Funds<br>£ | Total<br>£  |
|---|----------------------------|----------------------------------|---|-------------|
| Tangible fixed assets - Freehold and Leasehold land and | _                          |                                  |   |             |
| buildings   | 0                          | 727                              | 8,991,197                               | 8,991,197   |
| - Other tangible fixed assets                           | 2                          | -                                | 578,849                                 | 578,849     |
| Budget surplus LA funds                                 | 2                          | 516,050                          |   | 516,050     |
| Unrestricted funds                                      | 386,552                    | 949                              | 5                                       | 386,552     |
| LGPS pension (deficit)                                  |                            | (2,403,000)                      | -                                       | (2,403,000) |
| Net assets transferred as at 1 April 2015               | 386,552                    | (1,886,950)                      | 9,570,046                               | 8,069,648   |

# Notes to the Financial Statements - continued for the year ended 31 August 2015

## 26. Reconciliation of net incoming resources to net cash inflow from operating activities

|        |   |             | 2015        | 2014         |
|--------|---|-------------|-------------|--------------|
|        |   |             | £           | £            |
|        | Net incoming resources                                      |             | 9,395,089   | 15,702,049   |
|        | Depreciation charges  |             | 1,277,831   | 738,548      |
|        | Capital grants from DfE/EFA                                 |             | (680,832)   | (188,884)    |
|        | Transfer from Local Authority on conversion                 |             | (8,069,648) | (15,291,603) |
|        | Interest received   |             | (15,945)    | (20,695)     |
|        | Interest paid   |             | 1,995       | 22,156       |
|        | Net creditors transferred from joiners                      |             | (498, 341)  | (5,422)      |
|        | Increase in debtors   |             | (568,035)   | (167,975)    |
|        | Increase in creditors                                       |             | 420,706     | 538,485      |
|        | Difference between pension charge and cash contributions    |             | 8,000       | 149,000      |
|        | Net cash inflow from operating activities                   |             | 1,270,820   | 1,475,659    |
|        |   |             |             |              |
| 27.    | Analysis of cash flows for headings netted in the cash flow | w statement |             |              |
|        |   |             | 2015        | 2014         |
|        |   |             | £           | £            |
|        | Returns on investments and servicing of finance             |             |             |              |
|        | Interest received   |             | 15,945      | 20,695       |
|        | Interest paid   |             | (1,995)     | (22,156)     |
|        | Net cash inflow/(outflow) for returns on investments and s  | ervicing of |             |              |
|        | finance   |             | 13,950      | (1,461)      |
|        |   |             |             |              |
|        | Capital expenditure and financial investment                |             |             |              |
|        | Purchase of tangible fixed assets                           |             | (1,084,861) | (769, 129)   |
|        | Capital grants from DfE/EFA                                 |             | 680,832     | 176,019      |
|        | Capital funding rec'd from sponsors                         |             | -           | 12,865       |
|        | Net cash outflow for capital expenditure and financial inve | stment      | (404,029)   | (580,245)    |
|        |   |             | (10.1,020)  | (000,1210)   |
| 28.    | Analysis of changes in net debt                             |             |             |              |
| 110000 | ,   |             |             |              |
|        |   | At 1/9/14   | Cash flow   | At 31/8/15   |
|        |   | £           | £           | £            |
|        | Net cash:   |             |             |              |
|        | Cash at bank  | 4,422,936   | 2,281,684   | 6,704,620    |
|        |   |             |             |              |
|        | Total   | 4,422,936   | 2,281,684   | 6,704,620    |
|        |   |             |             |              |